January 10, 2021

Dear Dr. Chatfield,

Thank you for the opportunity to revise our manuscript titled, “Tests of Change and Adaptation” (BMJ-2019-053856.R1). We greatly appreciate the edits and comments from the editorial team and have made numerous updates to the manuscript.

You will find two documents attached to this submission. The first is a “tracked” version with all of the changes using MS Word track changes function. This version also includes the comment that you made to us in comment boxes. We responded to each with the “response” function in the document. The second document is a “clean” version of the document.

The major changes include the following:

- Making a stronger argument for this work so that it aligns with the intent of an “Analysis” piece.
- Added an example of how IS and QI could have worked together better in the early days of the COVID-19 pandemic. This is early in the document as an example of a missed opportunity.
- Expanded the end of the manuscript with specific examples of how these fields should work together.
- Increased the overall content. The manuscript is now 2032 words and 19 citations.

The “clean” version contains a few minor word, punctuation, and citation changes that are not in the “tracked” version. These are edits that I added in the final, clean read-through. The “tracked” version will show you where the major changes were made, but the “clean” version should be the one used if this manuscript moves forward.

Please contact me with any questions.

Sincerely,
Greg

Greg Ogrinc, MD, MS
American Board of Medical Specialties
University of Illinois Chicago College of Medicine