# Editorials represent the opinions of the authors and not necessarily those of the *BMJ* or BMA

For the full versions of these articles see bmj.com

# **EDITORIALS**

## **Synaesthesia**

### Is a common and harmless perceptual condition

#### PRACTICE, p 261

David M Eagleman assistant professor, Department of Neuroscience and Department of Psychiatry, Baylor College of Medicine, Houston, TX 77030, USA eagleman@bcm.edu Competing interests: None declared.

**Provenance and peer review:** Commissioned; not externally peer reviewed.

Cite this as: *BMJ* 2010;340:b4616 doi: 10.1136/bmj.b4616 shapes, and wavy green symphonies. At least 1% of otherwise normal people experience the world this way—in a harmless neurological condition called synaesthesia. In synaesthesia, stimulation of one sense triggers anomalous perceptual experiences. <sup>12</sup> For example, a voice or music may be not only heard but also seen, tasted, or felt as a touch. Synaesthesia is a fusion of different sensory perceptions: the feel of sandpaper might evoke an F sharp, a symphony might be experienced in blues and golds, or the concept of February might be experienced above the right shoulder. Synaesthetes are typically unaware that their experiences are unusual. In the linked article, a patient describes her journey with synaesthesia. <sup>3</sup>

Imagine a world of magenta Tuesdays, tastes that have

Synaesthesia comes in many varieties, and a person can have several different types. Experiencing letters and numbers with colours or textures is an especially prevalent form (fig a)<sup>4</sup> that affects at least 1% of the population.<sup>5</sup> The woman in the patient's journey reports her first hand experience with this form of the condition,<sup>3</sup> known as "grapheme-colour" synaesthesia. Other common varieties include experiencing colours in response to sounds, or tastes in+ response to words.<sup>1</sup> Another very common form is spatial-sequence synaesthesia, in which a person perceives sequences (such as numberlines, years, or weekdays) as having a spatial three dimensional form.<sup>6</sup> For example, someone with this form of the condition may say that Monday is in front of them to the right, next to that is Tuesday, and so on, with specific locations to which they can point.

Synaesthetic perceptions are typically basic: people sense things like simple colours, shapes, or textures, rather than something pictorial or specific (for example, synaesthetes do not say, "This music evokes a vase of flowers on a restaurant table"). Moreover, the particular synaesthetic pairings (for example, number 3 is purple) are unique to each person. Synaesthetic perceptions are involuntary, automatic, and consistent over time.

Synaesthetic experiences are not hallucinations. Synaesthetes do not think that their synaesthetic perceptions exist in the outside world—instead they are internal experiences (in "the mind's eye") and recognised as such.

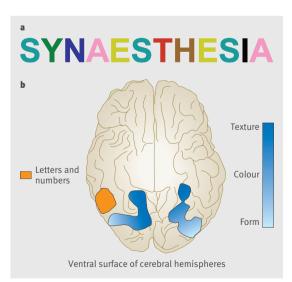
Although synaesthesia was first described in *Nature* 126 years ago, <sup>7</sup> its study was hindered for almost a century from a lack of tests to verify the phenomenon. Synaesthesia can now be rigorously phenotyped thanks to simple diagnostic tests (www.synesthete.org). <sup>8</sup> Such tests use the fact that synaesthetes are consistent in their letter-colour matches over years, a feat that cannot be imitated by controls. In recent years, the authenticity and automaticity of

synaesthesia have been confirmed by functional magnetic resonance imaging. 9

Synaesthetic brains reflect crosstalk between normally separated brain areas, such that activity in one area kindles activity in another (fig b). Whether this crosstalk results from increased physical connectivity between areas or a slight imbalance of inhibition and excitation is unknown. Interestingly, synaesthesia clusters in families, and the patterns of inheritance suggest the possibility of a single dominant gene. 10 11 A large scale genetic study (a family linkage analysis) is currently mapping the gene(s) that correlate with coloured sequences (such as letters and numbers). 12 Understanding the genetic basis of synaesthesia should clarify the different neural hypotheses.

Synaesthetes do not seek medical help—nor should they—and they do not need support groups. They accept the reality presented to them, as we all do. (Analogously, we would not expect a colour blind person to suggest a support group for those with normal vision under the assumption that "seeing all those colours" must be troubling.)

Doctors, parents, and educators should all be aware of this condition to avoid showing misplaced concern when hearing a synaesthete's unusual description of the world. It is far too common for synaesthetes to be stigmatised as saying something "crazy" when they describe



(a) Representation of the colours evoked by individual letters in a word for a grapheme-colour synaesthete. (b) Synaesthesia seems to result from higher than normal crosstalk between neighbouring areas in the brain—in this case the nearby brain areas involved in graphemes (orange) and those involved in colour, texture, or form (shades of blue). Adapted from Eagleman and Goodale<sup>4</sup>

#### bmj.com

"One of the synaesthetes describes her world as a 'weaved cheesecloth of sound.' Another says that she became more aware of her condition when she heard an orchestra playing, saying, 'I didn't realise it was individual instruments. I thought there was some sort of coloured quilt."

BM/ technical editor Sall

BMJ technical editor Sally Carter in a blog about a film on synaesthesia. http://blogs.bmj.com/bmj/

For more blog extracts, see OBSERVATIONS, p 244

their perceptual experience—a point germane to why the patient described by Logsdail stopped talking about her synaesthesia for 25 years.

Given the high prevalence of synesthesia, doctors need to know about this phenomenon in case they mistake it for a peculiar type of cognitive fragmentation.

- 1 Cytowic RE, Eagleman DM. Wednesday is indigo blue: discovering the brain of synesthesia. MIT Press, 2009.
- 2 Robertson LC, Sagiv N, eds. Synesthesia: perspectives from cognitive neuroscience. Oxford University Press, 2004.
- 3 Logsdail S. Synaesthesia. BMJ 2009;339:b3191.
- 4 Eagleman DM, Goodale MA. Why color synesthesia involves more than color. *Trends Cogn Sci* 2009;13:288-92.
- 5 Simner J, Mulvenna C, Sagiv N, Tsakanikos E, Witherby SA, Fraser C, et al. Synaesthesia: the prevalence of atypical cross-modal experiences. Perception 2006;35:1024-33.

- Eagleman DM. The objectification of overlearned sequences: a new view of spatial sequence synesthesia. Cortex 2009;45:1266-77.
- Galton F. Visualized numerals. Nature 1880;21:252-6.
- 8 Eagleman DM, Kagan AD, Nelson SS, Sagaram D, Sarma AK. A standardized test battery for the study of synesthesia. J Neurosci Methods 2007;159:139-45.
- 9 Nunn JA, Gregory LJ, Brammer M, Williams SC, Parslow DM, Morgan MJ, et al. Functional magnetic resonance imaging of synesthesia: activation of V4/V8 by spoken words. Nat Neurosci 2002;5:371-5.
- 10 Ward J, Simner J. Is synaesthesia an X-linked dominant trait with lethality in males? Perception 2005;34:611-23.
- 11 Asher JE, Lamb JA, Brocklebank D, Cazier JB, Maestrini E, Addis L, et al. A whole-genome scan and fine-mapping linkage study of auditoryvisual synesthesia reveals evidence of linkage to chromosomes 2q24, 5033. 6p12. and 12p12. Am J Hum Genet 2009:84:279-85.
- 12 Nelson SN, Avidan N, Sarma AK, Tushe R, Milewicz DM, Lee K, et al. The genetics of colored sequence synesthesia: evidence of linkage to chromosome 16q and genetic heterogeneity for the condition. *Nature Precedings* 2009. http://dx.doi.org/10.1038/npre.2009.3987.1.

## Home based cardiac rehabilitation

An effective way of widening access to preventative services



RESEARCH, p 249

Alexander M Clark associate professor, Faculty of Nursing, University of Alberta, Edmonton, AB, Canada T6G 2G3

#### alex.clark@ualberta.ca

Competing interests: The author has completed the Unified Competing Interest form at www.icmje.org/coi\_disclosure pdf (available on request from the corresponding author) and declare: (1) No financial support for the submitted work from anyone other than his employer: (2) No financial relationships with commercial entities that might have an interest in the submitted work; (3) No spouse, partner, or children with relationships with commercial entities that might have an interest in the submitted work: (4) No non-financial interests that may be relevant to the submitted work.

**Provenance and peer review:** Commissioned; not externally peer reviewed.

Cite this as: *BMJ* 2010;340:b5510 doi: 10.1136/bmj.b5510

In the linked systematic review, Dalal and colleagues assess the effect of home based cardiac rehabilitation on mortality and morbidity, health related quality of life, and modifiable cardiac risk factors in patients with coronary heart disease. They found that home based cardiac rehabilitation was as effective and efficient as centre based rehabilitation at reducing mortality and cardiac events; improving risk factors such as exercise capacity, systolic blood pressure, and total cholesterol; and increasing health related quality of life. This finding is consistent with another recent metaanalysis, which found that home based programmes provided by "telehealth" show promise in reducing mortality and can lead to clinically significant benefits in cholesterol, blood pressure, and prevalence of smoking.<sup>2</sup> As with centre based programmes, 34 a variety of home based programmes can improve health and quality of life outcomes in suitable patients.

Providing programmes in the patient's home makes sense because of what is needed for risk factor reduction. To improve morbidity and mortality, health behaviours must be sustained for at least two years. Home based programmes can provide support for these behaviours longer than the usual two to three months offered by hospital based cardiac rehabilitation, the most common type of centre based rehabilitation.

However, centre based programmes have several potential advantages. Some patients prefer the reassurance and perceived safety offered by a clinical setting. They also provide more face to face access to health professionals from different disciplines, opportunities to do supervised group-based exercise, and contact with other patients. For patients with more complicated or chronic health needs, specialists from centres can design tailored programmes. Yet, the greater centralisation needed to provide these types of programmes is often accompanied by lower access, relatively weak links to general practice and the local areas in which patients try to sustain healthier lifestyles over the long term.<sup>5</sup>

The home is the most natural place to situate long term support for secondary prevention because it provides con-

stancy, familiarity, and family support. Home based programmes are important because the large population with established coronary heart disease has high levels of modifiable risk factors but is difficult to reach with centralised programmes.<sup>67</sup> Uptake of hospital based programmes is consistently lower in groups most in need of support for risk factor reduction, including women, elderly people, people in different ethnic groups, and people of low socioeconomic status.<sup>6</sup> Ensuring access to centre based services is more challenging in large countries. Even in high income countries with universal and free access to cardiac rehabilitation, such as Australia and Canada, rural populations have limited access to centre based programmes. Home based programmes overcome many of the most common barriers to participation in these populations and settings.

Despite the potential of home based programmes, they do have important differences that may influence their effectiveness. Some home based interventions, notably those based on the *Heart Manual*, have a more substantial theoretical basis and require clinical providers to be trained to a more advanced level. Language, health literacy, ethnicity, and cultural appropriateness are further local considerations that must be tackled when developing a home based programme. Where possible, new home based programmes should draw on established models but adapt them to local populations and needs.

Dalal and colleagues' analysis is not without weaknesses.¹ Patients in the trials were younger, healthier, and likely to be wealthier than patients in clinical practice. However, this is the case with most trials of secondary prevention programmes,³⁴ and the overall quality of the analysis is strengthened because the trials included were of moderate quality. Just under half of the home based programmes included were "exercise only" interventions, but for more than a decade it has been recommended that secondary prevention services be multifactorial—most now include physical activity, smoking cessation, diet and weight, and psychosocial health elements. The authors do not adequately explore how the characteristics of the home

based programmes influenced outcomes, despite considerable heterogeneity in trial samples, trial settings, and programme characteristics. To tackle this problem and explain variations in trial results in future meta-analyses, published trials should contain more comprehensive descriptions of programmes and the care given to intervention and comparison groups.<sup>9</sup>

The findings emphasise the importance of patient choice in determining the services offered. Giving patients choice about the type of programme they will receive increases access to services and leads to health benefits even in patients who have previously decided not to use centre based programmes. 10 This choice is not only between home based and hospital based services but should extend to a range of settings and delivery mechanisms. Taking account of all existing evidence, home based multifactorial cardiac rehabilitation is one of several effective models of providing secondary prevention services, including face to face risk factor counselling clinics and programmes provided by specialists and trained generalists in community settings and general practice.34 Because programmes have additional benefits to those arising from medicines and foster greater responsibility for self care and health behaviours, the case for increasing investment in programmes is persuasive. 11 Each model has strengths and weaknesses, but home based programmes can help fulfill an over-riding priority that-irrespective of sex, age, race, location, or social status—all eligible patients can use secondary prevention services.

- Dalal HM, Zawada A, Jolly K, Moxham T, Taylor RS. Home based versus centre based cardiac rehabiltiation: Cochrane systematic review and meta-analysis. BMI 2010:340:b5631.
- Neubeck L, Redfern J, Fernandez R, Briffa T, Bauman A, Freedman SB. Telehealth interventions for the secondary prevention of coronary heart disease: a systematic review. Eur J Cardiovasc Prev Rehabil 2009;16:281-9.
- 3 Clark AM, Hartling L, Vandermeer B, Lissel S, McAlister FA. The merits of shorter, generalist secondary prevention programs based in primary care: Results from a meta-regression. J Cardiovasc Prev Rehabil 2007;14:538-46.
- 4 Clark AM, Hartling L, Vandermeer B, McAlister FA. Secondary prevention program for patients with coronary artery disease: a meta-analysis of randomized control trials. *Ann Intern Med* 2005;143:659-72.
- 5 Bethell H, Evans J, Turner S, Lewin R. The rise and fall of cardiac rehabilitation in the United Kingdom since 1998. J Public Health 2007;29:57-61.
- 6 Beswick AD, Rees K, Griebsch I, Taylor FC, Burke M, West RR, et al. Provision, uptake and cost of cardiac rehabilitation programmes: improving services to under-represented groups. *Health Technol Assess* 2004;8:1-152.
- Kotseva K, Wood D, De Backer G, De Bacquer D, Pyorala K, Keil U, et al. EUROASPIRE III: a survey on the lifestyle, risk factors and use of cardioprotective drug therapies in coronary patients from 22 European countries. Eur J Cardiovasc Prev Rehabil 2009;16:121-37.
- 3 Lewin B, Robertson IH, Cay EL, Irving JB, Campbell M. A self-help post-MI rehabilitation package—the Heart Manual: effects on psychological adjustment, hospitalisation and GP consultation. *Lancet* 1992;339:1036-40.
- 9 Boutron I, Moher M, Altman DG, Schulz KF, Ravaud P; for the CONSORT Group. Extending the CONSORT statement to randomized trials of nonpharmacologic treatment: explanation and elaboration. Ann Intern Med 2008;148:295-309.
- 10 Redfem J, Briffa T, Ellis E, Freedman S. Choice of secondary prevention improves risk factors after acute coronary syndrome: 1-year follow-up of the CHOICE (Choice of Health Options in prevention of Cardiovascular Events) randomised controlled trial. Heart 2009;95:468-75.
- British Heart Foundation. Cardiac rehabilitation: recovery or bypass? 2007. www.cardiacrehabilitation.org.uk/docs/scientific.pdf.

## **Smoking cessation**

It is never too late for people to stop, even when they have lung cancer



#### RESEARCH, p 251

Tom Treasure professor of cardiothoracic surgery, Clinical Operational Research Unit UCL, London WC1H OBT tom.treasure@gmail.com
Janet Treasure professor of psychiatry, Institute of Psychiatry and King's College London, Guy's Hospital Campus. London SE1 9RT

Cite this as: *BMJ* 2010;340:b5630 doi: 10.1136/bmj.b5630 Do we need more evidence on the harm done by smoking? Smoking is a major contributor to common diseases such as heart attack, stroke, peripheral vascular disease, and chronic obstructive pulmonary disease. In addition, most lung cancers are caused by smoking and it is also a risk factor for cancers of the breast and bowel. The blogger who wrote last year that smoking bans were illiberal and "justified by bullshit science" will have gained little informed support. Smoking costs life and limb; smokers are even prematurely wrinkly.

The linked study by Parsons and colleagues adds more to the evidence. The meta-analysis of the effect of continued smoking after a diagnosis of mostly early stage lung cancer shows that continued smoking substantially increases the risk of death, and that a large proportion of the increased risk is the result of cancer progression rather than cardiorespiratory disease. The estimated effects are large, with five year survival in "quitters" in the order of 60-70% compared with about 30% in those who continue to smoke. Patients and those caring for them should be given this information because the potential benefit is great. The problem is, however, that fewer than one in three patients with lung cancer survive even one year, so the patients likely to benefit are probably healthier to begin with. So, although the information is valuable its application may be limited.

Perspectives differ among healthcare professionals

who have to advise patients with lung cancer. Some discuss smoking habits with all patients and caution against smoking. Others think it is inhuman to dwell on the matter—that it adds to feelings of guilt and takes away a life long comfort from the dying patient. At the extremes this results in stereotyping the opposing factions as zealots and nihilists. In support of those who would tone down antismoking harangues (most patients diagnosed with lung cancer are in the last months of their lives) are recent reports from the National Confidential Enquiry into Patient Outcome and Death (NCEPOD). They found that aggressive but unavailing cancer treatment was still being given to some patients too near to the end of their life, 4 and that hospital care did not always switch in a sensitive and timely fashion from sustaining life to allowing natural death.5

Smokers themselves are well informed of the harm. It is written in big black letters on every cigarette packet: smoking kills. So why don't they stop? Smoking is comforting and pleasurable. The traditional image is that the first thing a comrade would do for a wounded soldier was to light a cigarette and place it tenderly between his lips, and in the mud and blood of the first world war they sang, "While you've a Lucifer to light your fag, smile, boys, that's the style."

Smoking is the most efficient way to deliver nicotine. It reaches the left side of the heart via the lung capillaries

Competing interests: All authors have completed the Unified Competing Interest form at www.icmje.org/coi\_disclosure. pdf (available on request from the corresponding author) and declare: (1) No financial support for the submitted work from anyone other than their employer; (2) No financial relationships with commercial entities that might have an interest in the submitted work; (3) No spouses, partners, or children with relationships with commercial entities that might have an interest in the submitted work: (4) No non-financial interests that may be relevant to the submitted work.

Provenance and peer review: Commissioned; not externally peer reviewed. and in seconds it is on its way to the brain, much faster than an intravenous injection. The experienced smoker titrates the rate of rise and the desired plateau of the drug according to the required effect, varying from deep stress relieving gasps to languid dose maintaining puffs. And it doesn't seem to have the negative effects of other drug habits; it enhances rather than impairs concentration and mental performance, at least for the addict. This is not to laud smoking—there are very few patients for whom continued smoking does not do further harm—but in a battle you must know your enemy, and the power of smoking addiction is formidable.

Knowing that you shouldn't smoke isn't enough. If we want to help people to stop smoking we need to do more than just tell them that it is bad for them. As for all treatments, expertise, a knowledge base, skills, and strategies are important. <sup>67</sup> For example, if patients aren't good at attending for help, reach them on their mobile phones. <sup>8</sup>

Even better than getting smokers to stop would be to stop them starting. Large numbers of young people smoke. It used to be said that after 10 years of abstinence the risk of lung cancer falls to background values. This created the illusion (for those who could do simple arithmetic and had a smattering of epidemiology) that someone could smoke

with impunity in their teens and twenties and stop at about 30, and because almost nobody gets lung cancer before 40, the 10 years would have elapsed and they would be in the clear. This is not true though—even if people do manage to stop smoking as planned, the legacy of the cigarettes smoked does not go away. So the sooner people stop the better, but the real gain would be in stopping young people from starting altogether.<sup>9</sup>

- 1 Spiked. London's illiberal, intolerant new rulers. 2008. http://www.spiked-online.com/index.php/site/printable/5143/
- 2 Parsons A, Daley A, Begh R, Aveyard P. Influence of smoking cessation after diagnosis of early stage lung cancer on prognosis: systematic review of observational studies with meta-analysis. BMJ 2010;340:b5569.
- 3 Cancer Research UK. Lung cancer and smoking statistics. Key facts. http:// info.cancerresearchuk.org/cancerstats/types/lung/index.htm.
- 4 National Confidential Enquiry into Patient Outcome and Death. Systemic anti-cancer therapy: for better, for worse? 2008. www.ncepod.org. uk/2008sact htm
- 5 National Confidential Enquiry into Patient Outcome and Death. Deaths in acute hospitals: caring to the end. 2009. www.ncepod.org.uk/2009dah. htm
- 6 Aveyard P, West R. Managing smoking cessation. *BMJ* 2007;335:37-41.
- 7 West R. The multiple facets of cigarette addiction and what they mean for encouraging and helping smokers to stop. COPD 2009;6:277-83.
- 8 Whittaker R, Borland R, Bullen C, Lin RB, McRobbie H, Rodgers A. Mobile phone-based interventions for smoking cessation. *Cochrane Database* Syst Rev 2009;(4):CD006611.
- 9 National Institute for Health and Clinical Excellence. Mass-media and point-of-sales measures to prevent the uptake of smoking by children and young people. 2008. www.nice.org.uk/nicemedia/pdf/PH14fullguidance. ndf

# **Preoperative non-invasive stress testing**

Should be reserved for patients at high risk of perioperative cardiac complications

#### RESEARCH, p 252

Davy Cheng professor and chair, Department of Anesthesia and Perioperative Medicine, University of Western Ontario, LHSC-University Hospital, 339 Windermere Road, C3-172, London, ON, Canada N6A 5A5 davy.cheng@lhsc.on.ca

Competing interests: The author has completed the Unified Competing Interest form at www.icmje.org/coi\_disclosure. pdf (available on request from the corresponding author) and declares: (1) no support for the submitted work; (2) no relationships that might have an interest in the submitted work: no spouse, partner, or children with financial relationships that may be relevant to the submitted work; and (4) no non-financial interests that may be relevant to the submitted work.

**Provenance and peer review:** Commissioned; not externally peer reviewed.

Cite this as: *BMJ* 2010;340:b5401 doi: 10.1136/bmj.b5401 Stress testing is commonly used for diagnosis and risk stratification of patients with coronary artery disease. The aim of preoperative stress testing is to reduce morbidity and mortality after major non-cardiac surgery, but a positive test often results in delay of surgery and subsequent coronary or pharmacological interventions.

In the linked retrospective cohort study, Wijeysundera and colleagues assess the effect of non-invasive cardiac stress testing before elective intermediate to high risk non-cardiac surgery on survival and hospital stay. They found that preoperative non-invasive stress testing was associated with higher rate of preoperative cardiac procedures, improved survival at one year, and reduced length of stay in hospital. This survival benefit mainly applied to patients at high risk of perioperative cardiac complications (revised cardiac risk index (RCRI) 3-6: hazard ratio 0.80, 95% confidence interval 0.67 to 0.97, number needed to treat 38). In contrast, stress testing was of only minor benefit in patients at intermediate risk (RCRI 1-2: 0.92, 0.85 to 0.99) and was associated with harm in those at low risk (RCRI 0: 1.35, 1.05 to 1.74).

Clinical registries have been useful for creating evidence based healthcare policy in Canada. The strength of Wijeysundera and colleagues' study is that the population is large, unselected, and came from a well established government administrative database. Cases and controls were also comprehensively matched for preoperative clinical covariates and intraoperative care using propensity score methods (n=23060 who had preoperative stress testing and n=23060 who did not).

The results reaffirm the American College of Cardiology/ American Heart Association (ACC/AHA) guidelines that recommend preoperative non-invasive stress testing in patients at high risk of cardiac complications (RCRI 3-6).<sup>2</sup> Importantly, the study confirms the recommendation that preoperative stress testing should not be performed in low risk (RCRI 0) patients because of the associated risk of postoperative harm. Wijeysundera and colleagues report that preoperative stress testing increased the use of preoperative invasive coronary angiography, percutaneous coronary intervention, and coronary artery bypass grafting, as well as planned postoperative care in a monitored bed.<sup>1</sup>

This study also agrees with the recommendation that preoperative non-invasive testing should not be used routinely in patients having major non-cardiac surgery who are at intermediate risk (RCRI 1-2).  $^{1-3}$  One randomised study found that 30 day and long term rates of cardiac death and myocardial infarction in patients at intermediate risk undergoing abdominal aortic or infrainguinal arterial reconstruction surgery was sufficiently low to preclude preoperative stress testing, as long as the heart rate is tightly controlled with  $\beta$  blockers.  $^3$  However, it is uncertain whether selected patients with intermediate risk and poor functional status may benefit from stress testing. This should become clearer as the prognostic value of stress testing improves.  $^{4.5}$ 

Wijeysundera and colleagues did not examine the effects of preoperative coronary or pharmacological interventions or perioperative monitoring on postoperative survival. The CARP and DECREASE trials suggested that prophylactic coronary artery revascularisation did not reduce long term all



cause mortality or improve outcomes in patients with stable coronary artery disease or in high risk patients undergoing major non-cardiac surgery.<sup>67</sup> In fact, preoperative coronary revascularisation increased the odds of death before noncardiac surgery compared with medical management (odds ratio 8.86, 1.55 to 40.5).<sup>8</sup>

Patients with a coronary stent who are undergoing non-cardiac surgery present an additional challenge (myo-cardial infarction, thrombosis, and bleeding). Elective non-cardiac surgery should be delayed for at least six weeks after implantation of a bare metal stent and one year after implantation of a drug eluting stent. <sup>910</sup> The SYNTAX trial showed that when compared with percutaneous coronary intervention, coronary artery bypass grafting was associated with a lower rate of major adverse cardiac or cerebrovascular events at one year in patients with three vessel or left main coronary artery disease. <sup>11</sup> However, the study did not assess the effect of preoperative coronary intervention for non-cardiac surgery.

So what should clinicians do in the light of current evidence? At present, pharmacological intervention and perioperative monitoring are key to improving postoperative outcomes in intermediate-high risk patients undergoing major non-cardiac surgery. In general, antianginal drugs should be continued, but prophylactic calcium channel blockers or nitrates should not be added. Low dose aspirin may be safely continued in some cases, but it is difficult to make evidence based recommendations about the perioperative use of antiplatelet agents. The latest 2009 ACC/ AHA focused update on perioperative β blockade recommends that  $\beta$  blockers should be titrated to heart rate and blood pressure in patients undergoing vascular surgery who have high cardiac risk because of coronary artery disease (or who have cardiac ischaemia on preoperative testing). It also states that routine administration of high dose  $\beta$  blockers in the absence of dose titration is not useful and may be harmful in patients having non-cardiac surgery who are not currently taking β blockers.<sup>12</sup>

Overall, the evidence suggests that preoperative noninvasive stress testing should be reserved for high risk patients, and that the survival benefits probably result from pharmacological intervention and monitoring rather than coronary intervention before non-cardiac surgery. Whether preoperative stress testing provides prognostic benefits in specific groups of patients at intermediate risk is unclear, but it should not be ordered in low risk patients.

- Wijeysundera DN, Beattie WS, Austin PC, Hux JE, Laupacis A. Noninvasive cardiac stress testing before elective major non-cardiac surgery: population based cohort study. BMJ 2010;340:b5526.
- Fleisher LA, Beckman JA, Brown KA, Calkins H, Chaikof E, Fleischmann KE, et al. ACC/AHA 2007 guidelines on perioperative cardiovascular evaluation and care for noncardiac surgery. Circulation 2007;116:e418-99.
- 3 Poldermans D, Bax JJ, Schouten O, Neskovic AN, Paelinck B, Rocci G, et al. Should major vascular surgery be delayed because of preoperative cardiac testing in intermediate-risk patients receiving beta-blocker therapy with tight heart rate control? J Am Coll Cardiol 2006;48:964-9.
- 4 Lavi R, Lavi S, Daghini E, Lerman LO. New frontiers in the evaluation of cardiac patients for noncardiac surgery. *Anesthesiology* 2007;107:1018-28
- 5 Hendel RC, Berman DS, Di Carli MF, Heidenreich PA, Henkin RE, Pellikka PA, et al. ACCF/ASNC/ACR/AHA/ASE/SCCT/SCMR/SNM 2009. Appropriate use criteria for cardiac radionuclide imaging. J Am Coll Cardiol 2009:53:2201-29.
- 6 McFalls EO, Ward HB, Moritz TE, Goldman S, Krupski WC, Littooy F, et al. Coronary-artery revascularization before elective major vascular surgery. N Engl J Med 2004;351:2795-804.
- Poldermans D, Schouten O, Vidakovic R, Bax JJ, Thomson IR, Hoeks SE, et al. A clinical randomized trial to evaluate the safety of a noninvasive approach in high-risk patients undergoing major vascular surgery: the DECREASE-V pilot study. JAm Coll Cardiol 2007;49:1763-9.
- 8 Wong EY, Lawrence HP, Wong DT. The effects of prophylactic coronary revascularization or medical management on patient outcomes after noncardiac surgery—a meta-analysis. Can J Anesth 2007;54:705–17.
- 9 Nuttall GA, Brown MJ, Stommbaugh JW, Michon PB, Hathaway MF, Lindeen KC, et al. Time and cardiac risk of surgery after bare metal stent percutaneous coronary intervention. *Anesthesiology* 2008;109:573-5.
- 10 Rabbitts JA, Nuttall GA, Brown MJ, Hanson AC, Oliver WC, Holmes DR, et al. Cardiac risk of noncardiac surgery after percutaneous coronary intervention with drug-eluting stents. *Anesthesiology* 2008;109:596-604.
- Serruys PW, Morice MC, Kappetein AP, Colombo A, Holmes DR, Mack MJ, et al. Percutaneous coronary intervention versus coronary-artery bypass grafting for severe coronary artery disease. N Engl J Med 2009;360:961-72
- 12 Fleischmann KE, Beckman JA, Buller CE, Calkins H, Fleisher LA, Freeman WK, et al. 2009 ACCF/AHA focused update on perioperative beta blockade. J Am Coll Cardiol 2009;54:2102-28.

## High reliability in health care

### Examples from other industries should be informative, not prescriptive

Cite this as: *BMJ* 2010;340:c84 doi: 10.1136/bmj.c84

High reliability organisations achieve high levels of safety and performance in the face of considerable hazards and operational complexity. The original studies by the Berkeley Group, which looked at nuclear power, naval aviation, and air traffic control, have been influential and inspired much comment and interpretation. High reliability organisations are frequently referenced as models to which health care should aspire, particularly because the environments and challenges are similar. <sup>1-3</sup>

Meeting the challenges of high reliability operations requires accountability, strong basic procedures, multiple procedural checks, and continual communication between operators.<sup>23</sup> For example, during critical operations on naval carriers, multiple checks and observations by different people ensure that dangerous conditions are

detected rapidly. "Buddy" systems, in which individuals monitor each other's performance, are used to guard against unsafe actions. High reliability organisations also engage in varied training and simulation activities for a broad range of operational scenarios (such as deck fires on aircraft carriers) to prepare for crises and foster a flexible problem solving approach. Although there is a strong emphasis on protocol and procedure, staff of all levels of seniority have the authority to interrupt operations. For example, the landing signal officer on a carrier, who has a relatively junior role, has the authority to abort a landing attempt if safety is compromised.<sup>3</sup>

The original descriptive studies of these organisations are inspiring, but we need to be cautious about extrapolating their conclusions to health care. Firstly, while studies highlight a wide range of characteristics

Charles Vincent professor of clinical safety research c.vincent@imperial.ac.uk Jonathan Benn lecturer in patient safety and quality improvement George B Hanna professor of surgical sciences, Imperial Centre for Patient Safety and Service Quality, Imperial College of Science Technology and Medicine, Department of Biosurgery and Technology, St Mary's Hospital, London W2 1NY

Competing interests: All authors have completed the Unified Competing Interest form at www.icmje.org/coi\_disclosure pdf (available on request from the corresponding author) and declare: (1) No financial support for the submitted work from anyone other than their employer-(2) No financial relationships with commercial entities that might have an interest in the submitted work; (3) No spouses, partners, or children with relationships with commercial entities that might have an interest in the submitted work; (4) CV undertakes occasional paid consultancy work on safety related issues but JB and GBH have no non-financial interests that may be relevant to the submitted work.

Provenance and peer review: Not commissioned; not externally peer reviewed.

said to be important to reliable performance, it is not clear which are the most important. Secondly, however insightful subsequent authors have been, they have compounded these problems by selectively looking at the aspects they considered most important and have also offered new interpretations and terminology. <sup>4-7</sup> The range of alleged high reliability concepts is now enormous. Thirdly, theoretical abstractions abound, but few empirical studies have been done since those of the original Berkeley Group. Fourthly, the field has remained resolutely descriptive with few attempts to measure the characteristics of high reliability organisations or relate them to substantive safety outcomes.

A particular worry is that health care has been selective about the lessons of high reliability organisations and has neglected the role of basic procedures. Many of the organisations studied are solely military or include military personnel, which brings an acceptance and adherence to routines and procedures. In contrast, much of the literature in health care has focused almost exclusively on the response to the hazardous and unexpected, and it has neglected the solid foundations of training, procedure and standardisation, shared discipline, and commitment to working as a team.<sup>8</sup>

Health care is sometimes contrasted unfavourably with high reliability organisations, although it is just as demanding and complex an environment. The problem is not that health care is not reliable or resilient at all, but that huge variability exists within teams, within organisations, and across the system. The hospital that contains centres of excellence may have other units in which outcomes are poor or even dangerous. Many instances of high reliability exist in health care, in the everyday behaviour of clinical staff and at a unit and hospital level. In surgery, for example, a small number of units around the world have achieved almost zero mortality during operations for gastric cancer and other conditions that are difficult to treat.

The study of high reliability organisations has encouraged optimism about what can be achieved in health

care and pointed to a much more proactive approach to safety than the more familiar reactive learning from incidents and adverse events. <sup>11</sup> The challenge now is to take this diffuse set of ideas, refine them, consider their implications, and test them in a healthcare context. Rather than health care being treated as the poor relation in high reliability terms, it should be seen as an ideal environment for testing and implementing some of these concepts. <sup>12</sup> Importing systems from high reliability organisations into clinical practice without considering how the task fits into the unique characteristics of the healthcare system is likely to be unproductive and potentially destabilising.

One solution is to look more carefully and systematically at high performance within health care, drawing on other industries for ideas and inspiration, but not as beacons of reliability that we should simply emulate. Individuals, teams, and organisations in health care that already embrace this perspective provide a means of understanding the nature of reliability and resilience, and they can be an inspiration to others.

- 1 Roberts KH. Managing high-reliability organizations. California Manage Rev 1990;32:101-13.
- 2 Bierly PE, Spender JC. Culture and high reliability organizations: the case of the nuclear submarine. *J Manage* 1995; 21:639-56.
- 3 La Porte T, Consolini P. Theoretical and operational challenges of "high-reliability organizations": air-traffic control and aircraft carriers. Int J Public Admin 1998;21:847-52.
- Weick KE, Sutcliffe KM. Managing the unexpected: assuring high performance in an age of complexity. Jossey-Bass, 2001.
- 5 Hudson P. Applying the lessons of high risk industries to health care. Qual Saf Health Care 2003;12(suppl 1):17-12.
- 6 Roberts KH, Madsen P, Desai V, Van SD. A case of the birth and death of a high reliability healthcare organisation. Qual Safe Health Care 2005:14:216-20.
- 7 Reason J. Managing the risks of organizational accidents. Ashgate, 1997.
- 8 Tamuz M, Harrison MI. Improving patient safety in hospitals: contributions of high-reliability theory and normal accident theory. *Health Serv Res* 2006;41:1654-76.
- 9 Vincent C. Patient safety. Elsevier Churchill Livingstone, 2006.
- 10 Sano T, Katai H, Sasako M, Maruyama K. One thousand consecutive gastrectomies without operative mortality. Br J Surg 2002;89:123.
- 11 Hollnagel E, Woods DD, Leveson N. Resilience engineering: concepts and precepts. Ashgate, 2006.
- 12 Baker DP, Day R, Salas E. Teamwork as an essential component of highreliability organizations. Health Serv Res 2006;41:1576-98.

nodno	BMJ Christmas Appeal 2009 Donate online at www.msf.org.uk/bmjappeal or call 0800 731 6732 (office hou Alternatively post this coupon to: BMJ Christmas Appeal, FREEPOST 20939, West Malling, Kent, ME19 4BR	rs only)
eal C	Title Name Address Postcode	<ul> <li>Make my gift worth more. I wish my donation, any donations I have made in the previous six years</li> <li>and any future donations, to be treated as Gift Aid</li> </ul>
<b>BMJ</b> Christmas App	I would like to donate £ to Médecins Sans Frontières. I enclose a cheque/Charity voucher made payable to <b>Médecins Sans Frontières</b>	donations. I am a UK taxpayer and have paid income tax and/or capital gains tax equal to the tax to be reclaimed in this tax year
	I give MSF permission to debit my: Visa / Mastercard / Maestro / Amex/ CAF Car	If you would prefer not to receive a thank you letter, please tick here
	Start Date / Expiry Date / Issue No. 3 digit security number	MSF would like to send you our quarterly newsletter Dispatches, which we send to our field volunteers and supporters, to keep you up to date with our work. If you
	Signature Date MSF's credit/debit card donations are administered by the Charities Aid Foundation (CAF) and will appear as 'Donation via CAF' on your statement	do not wish to hear from us, please tick here  Registered Charity No. 1026588 7356