## Surgical quality: review of Californian measures

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Many countries publicly report data on the quality of health care. Because surgical patients often have time to plan their care they are ideal candidates to use such data. We examined the adequacy of publicly reported data about surgical quality in California. We used data specific to California because this state is the most populous in the United States and more surgery is done here than in any other state. We defined surgical procedures as those invasive procedures listed by the National Center for Health Statistics.<sup>1</sup>

## Methods and results

We updated a list of organisations that reported on quality in California in 1998 by telephoning those organisations and searching the internet for new sources of data about quality. We surveyed all organisations and collected data about publicly reported quality

Measures of surgical quality, California, 1999

Healthcare process       None       —       0         Healthcare outcome       Coronary bypass       Death rate       Medical record abstraction       56 130 abstraction         Solid organ transplant       Death rate       Medical record 2 586 (8 types)       abstraction       2 586 (8 types)         Percutaneous       Combined rate*       Administrative data       94 051 transplant       94 051 transplant         Percutaneous       Combined rate*       Administrative data       16 314         Back and neck surgery       Combined rate*       Administrative data       27 840 (other than fusion)         Coronary bypass       Combined rate*       Administrative data       22 452 (primary)         Hip replacement       Combined rate*       Administrative data       15 247         Prostatectomy       Combined rate*       Administrative data       20 390         Peripheral vascular       Combined rate*       Administrative data       5 294 interventional procedures         Peripheral vascular       Combined rate*       Administrative data       6 971 bypass and revision         Valve replacement       Combined rate*       Administrative data       3 120 aneurysm resection or replacement         Total       270 395 (19 procedur	Procedure	Measure	Risk adjustment method	Volume of procedures (No covered)	Percentage of all invasive procedures (n=2 381 601)
aneurysm resection or replacement       Coronary bypass       Annual hospital volume       None       56 130         Carotid endarterectomy       Annual hospital volume       None       12 340         Oesophageal cancer       Annual hospital volume       None       421         Solid organ transplant       Annual hospital volume       None       2 586         (8 types)       Total       745 97       (12 procedur         Healthcare process       None       —       0         Healthcare outcome       Coronary bypass       Death rate       Medical record abstraction       56 130         Solid organ transplant       Death rate       Medical record       2 586         (8 types)       abstraction       2       586         Solid organ transplant       Death rate       Medical record       2 586         (8 types)       abstraction       2       586         Percutaneous       Combined rate*       Administrative data       94 051         transluminal coronary angioplasty       Combined rate*       Administrative data       27 840         (other than fusion)       Combined rate*       Administrative data       26 130         Knee replacement       Combined rate*       Administrative data       26 471 <t< td=""><td>Healthcare structure</td><td></td><td></td><td></td><td></td></t<>	Healthcare structure				
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surgery           Solid organ transplant (8 types)         Annual hospital volume (12 procedur (12 procedur (12 procedur (12 procedur (12 procedur (12 procedur Healthcare process         None         -         0           Healthcare process         None         -         0         -         0           Healthcare process         None         -         0         -         0           Healthcare outcome         -         0         -         -         0           Coronary bypass         Death rate         Medical record         2586         130           Solid organ transplant         Death rate         Medical record         2586         -	Carotid endarterectomy	Annual hospital volume	None	12 340	0.52
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aneurysm resection or replacement Total 270 395 (19 procedur	Valve replacement	Combined rate*	Administrative data	8 408	0.35
(19 procedur	aneurysm resection or	Combined rate*	Administrative data	3 120	0.13
Total all measures 291 564	Total			270 395 (19 procedures)	11.59
	Total all measures			291 564†	12.00†

\*Combined death in hospital and complication rate

†Some procedures have more than one quality measure.

measures including procedures covered, risk adjustment method, and new measures planned for release by 2005.

We found 18 organisations that reported 333 measures of healthcare quality. All measures examined quality at the hospital level; none related to quality of individual surgeons, groups of surgeons, or health plans. A total of 32 measures (10%) rated quality for 21 procedures. These 21 procedures accounted for 270395 (12%) of the 2 381 601 surgical procedures performed in California in 1999 (table).<sup>2</sup> The organisations reported structure, process, and outcome measures on 12, 0, and 19 procedures. Several procedures had more than one reported outcome measure. Six of the 10 most common non-obstetric procedures had none (coronary artery stent placement, hysterectomy, cholecystectomy, open reduction or internal fixation of fracture, oophorectomy, and appendectomy). The most often reported outcome was death in hospital and major complication rate, which was reported for 11 different procedures. These procedures comprise 11.6% of the Californian total.

Except for hospital volume, all measures were risk adjusted. For all measures except death rates for solid organ transplants and coronary artery bypass grafting, risk adjustment relied on routinely collected administrative data, using ICD-9-CM (international classification of diseases, 9th revision, clinical modification) discharge codes.

The time lag between collecting data and reporting varied between six and 36 months. Measures other than annual volumes are based on reporting periods of two to three years. As a result, most current measures reflected care delivered between two and five years ago. Except for coronary artery bypass surgery and transplants, all measures relied on data reported under statutory requirements (for example, hospitals receiving Medicare payments must report deaths and complications).

Three new measures are expected by 2005 (related to hip fracture, carotid endarterectomy, and coronary artery bypass grafting). In California by 2005, public reporting of mortality risk adjusted for coronary artery bypass grafting will become mandatory and will include deaths specific to individual surgeons.

## Comment

We found few data to help a consumer interested in using quality to select a surgeon or hospital, and the existing data had serious shortcomings. We found no data specific to surgeons, that most outcome measures used administrative risk adjustment, and no reporting of process measures or functional assessments—for example, walking after hip replacement. Most common procedures had no associated quality measures at all. For some complex procedures, researchers have found an inverse association between volume (a commonly reported measure) and mortality.<sup>3</sup> However, this association may not hold for most surgeries.<sup>4</sup> For common surgical procedures, selecting a high volume

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hospital may not improve outcomes. Only three new measures are expected over the next three years.

For 88% of surgical patients in California, no publicly reported information exists. These patients must rely on indirect measures, such as academic affiliation, to assess quality. Even consumers who have conditions for which data are reported face difficulties in using these limited data.

Without a new major effort to increase both the number of procedures for which quality measures are available and the validity of those measures, most California consumers will not be able to choose surgical providers based on quality. A competitive market cannot exist under these conditions.

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manuscript. LPS had the concept, collected data, and wrote the manuscript. MSB is guarantor.

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from California.<sup>1</sup> Even in a setting where the amount

of investment in information technology can only be

dreamed of by those working in most other countries,

the published data cover at most only 12% of

procedures. And by looking only at procedures the

data ignore the vast amount of care that does not

involve one. In other words, such systems capture only

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## Commentary: Not everything that counts can be counted; not everything that can be counted counts

Martin McKee

Few examples better show the triumph of ideology over evidence than the continuing quest to encourage patient choice by publishing the outcomes of healthcare providers.<sup>1</sup> Perhaps because the stated objectives seem so self evidently reasonable-providing information to the public who pay for and use health services and supporting patients' ability to choose where they will be treated-opposition to this idea from sceptics is difficult without being accused of paternalism or worse. But the task of improving health care by publishing outcomes is far from simple.<sup>2-4</sup> Essentially there are at least three problems. The first is to develop a means of assessing outcomes that provides comparable information which allows patients reliably to differentiate good and bad performers, adequately capturing differences in case mix and with sufficient power that differences do not arise by chance.5 The second is to embed this information within a system that leads to genuine improvements in quality by those underperforming, rather than opportunistic behaviour in relation to either recording<sup>6</sup> or work undertaken,<sup>7</sup> designed solely to improve what is reported which often makes things worse. The culture of often meaningless targets within the NHS is throwing up new examples of the latter almost every week. The most recent is the way in which hospital emergency departments, anxious not to exceed the target for patients to wait no longer than four hours before being admitted or discharged, are now refusing to admit patients from waiting ambulances until they are ready to be seen. Ambulance trusts, whose vehicles are tied up in queues outside hospitals, are investing in inflatable tents into which their patients can be deposited, in a kind of target-free limbo.8

It is the third set of problems related to what the information actually tell us about healthcare providers which Broder and colleagues investigate in their paper

idea a tiny amount of the overall work of a healthcare provider. The information is also largely out of date. Given the rapid pace of change in health care, how useful is it to know, when seeking treatment now, how a provider was doing five years ago? Although the British public is already ambivalent about the value of such information,<sup>9</sup> this paper is unlikely to deter those policy makers whose faith in the benefits of publishing the outcomes of healthcare providers is unshakeable by reason, although it may help to inform those who are undecided. In coming to a view they might refer to a sign that Einstein kept on his

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everything that can be counted counts."

 Broder MS, Payne-Simon L, Brook RH. Measures of surgical quality: what will patients know by 2005? *BMJ* 2004;328:152-3.

wall: "Not everything that counts can be counted; not

- will patients know by 2005? *BMJ* 2004;328:152-3.
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